

Summary of Forecast Outturn by Portfolio							
Portfolio	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Economic Growth, Community Development & Placemaking	(1,439,286)	(1,439,286)	(1,444,735)	(5,449)	0	(1,444,735)	(5,449)
Finance & Legal	3,703,682	3,857,263	3,602,892	(254,371)	0	3,602,892	(254,371)
Environmental Services	2,035,687	2,035,687	1,892,144	(143,543)	25,000	1,917,144	(118,543)
Policy, Governance & People Resources	865,482	784,445	879,236	94,791	40,000	919,236	134,791
Leisure & Tourism	79,335	79,335	78,514	(821)	0	78,514	(821)
Customer Experience & Innovation	(18,591)	(18,591)	74,582	93,173	0	74,582	93,173
Salaries	8,086,360	8,013,816	8,262,460	248,644	0	8,262,460	248,644
<b>REVENUE Sub Total</b>	<b>13,312,669</b>	<b>13,312,669</b>	<b>13,345,094</b>	<b>32,425</b>	<b>65,000</b>	<b>13,410,094</b>	<b>97,425</b>
Parish Precepts	2,567,162	2,567,162	2,567,162	0	0	2,567,162	0
<b>TOTAL REVENUE</b>	<b>15,879,831</b>	<b>15,879,831</b>	<b>15,912,256</b>	<b>32,425</b>	<b>65,000</b>	<b>15,977,256</b>	<b>97,425</b>
<b>RESERVE FUNDED PROJECTS</b>							
Economic Growth, Community Development & Placemaking	19,265	563,745	540,663	(23,082)	0	540,663	(23,082)
Finance & Legal	100,000	1,385,793	1,043,418	(342,375)	0	1,043,418	(342,375)
Environmental Services	5,115	299,165	298,213	(952)	0	298,213	(952)
Policy, Governance & People Resources	54,743	214,949	134,804	(80,145)	0	134,804	(80,145)
Leisure & Tourism	0	97,881	97,881	(0)	0	97,881	(0)
Customer Experience & Innovation	33,526	106,964	65,437	(41,527)	0	65,437	(41,527)
<b>TOTAL RESERVES</b>	<b>212,649</b>	<b>2,668,497</b>	<b>2,180,417</b>	<b>(488,080)</b>	<b>0</b>	<b>2,180,417</b>	<b>(488,080)</b>
<b>TOTAL</b>	<b>16,092,480</b>	<b>18,548,328</b>	<b>18,092,673</b>	<b>(455,655)</b>	<b>65,000</b>	<b>18,157,673</b>	<b>(390,655)</b>

## PORTFOLIO: ECONOMIC GROWTH, COMMUNITY DEVELOPMENT &amp; PLACEMAKING

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Corporate Property Maintenance	470,140	470,140	450,269	(19,871)	0	450,269	(19,871)
Tenanted Properties	(217,120)	(217,120)	(208,560)	8,560	0	(208,560)	8,560
Industrial Units	(236,060)	(236,060)	(257,371)	(21,311)	0	(257,371)	(21,311)
Other Land & Buildings	(82,760)	(82,760)	(86,470)	(3,710)	0	(86,470)	(3,710)
Footway Maintenance	126,940	126,940	127,092	152	0	127,092	152
Coastal Protection & Inland Flooding	44,000	44,000	44,000	0	0	44,000	0
Camping & Caravan Sites	(597,991)	(597,991)	(696,961)	(98,970)	0	(696,961)	(98,970)
Workington Town Centre	(447,900)	(447,900)	(442,962)	4,938	0	(442,962)	4,938
Circuses & Fairs	(5,700)	(5,700)	(3,655)	2,045	0	(3,655)	2,045
Harrington Harbour	9,000	9,000	9,044	44	0	9,044	44
Confidential Waste	3,600	3,600	4,228	628	0	4,228	628
Building Control - Chargeable	(318,940)	(318,940)	(294,906)	24,034	0	(294,906)	24,034
Planning and Development	(505,250)	(505,250)	(463,929)	41,321	0	(463,929)	41,321
Public Building Cleaning	6,560	6,560	6,560	(0)	0	6,560	(0)
Public Conveniences	45,460	45,460	40,328	(5,132)	0	40,328	(5,132)
Markets	(123,720)	(123,720)	(148,080)	(24,360)	0	(148,080)	(24,360)
Gypsy & Travellers	59,000	59,000	59,000	0	0	59,000	0
The Hub Workington Town Centre	0	0	300	300	0	300	300
Festivals & Events	155,340	155,340	93,753	(61,587)	0	93,753	(61,587)
Car Parks Inspection	38,000	38,000	38,036	36	0	38,036	36
Building Control - Non-Chargeable	1,010	1,010	(1,747)	(2,757)	0	(1,747)	(2,757)
Corporate Property	(26,000)	(26,000)	(24,502)	1,498	0	(24,502)	1,498
Town Centres	20,000	20,000	20,000	(0)	0	20,000	(0)
Street Naming & Numbering	(4,000)	(4,000)	(4,099)	(99)	0	(4,099)	(99)
Asset Transfer	50,000	50,000	50,000	0	0	50,000	0
Housing Development	0	0	(5,907)	(5,907)	0	(5,907)	(5,907)
Place Development	0	0	9,780	9,780	0	9,780	9,780
Rogue Landlord Enforcement	0	0	(340)	(340)	0	(340)	(340)
Future HighStreet	0	0	499	499	0	499	499
Workington Town deal	25,000	25,000	25,000	0	0	25,000	0
Coastal Defence Work	0	0	(53)	(53)	0	(53)	(53)
Property Services Pay Group	7,840	7,840	9,711	1,871	0	9,711	1,871
Building Control Pay Group	18,170	18,170	18,170	(0)	0	18,170	(0)

**PORTFOLIO: ECONOMIC GROWTH, COMMUNITY DEVELOPMENT & PLACEMAKING**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
Planning and Development Pay Group	10,800	10,800	13,204	2,404	0	13,204	2,404
Regeneration Pay Group	8,070	8,070	3,544	(4,526)	0	3,544	(4,526)
Head of Development Services	690	690	412	(278)	0	412	(278)
Business Support Unit	0	0	24	24	0	24	24
Estates	16,295	16,295	15,508	(787)	0	15,508	(787)
Programme Director for Maryport Regeneration	240	240	0	(240)	0	0	(240)
Disposal of Allerdale Sites	10,000	10,000	6,345	(3,655)	0	6,345	(3,655)
Strategic Partner	0	0	150,000	150,000	0	150,000	150,000
<b>Total Revenue</b>	<b>(1,439,286)</b>	<b>(1,439,286)</b>	<b>(1,444,735)</b>	<b>(5,449)</b>	<b>0</b>	<b>(1,444,735)</b>	<b>(5,449)</b>
<b>RESERVES</b>							
Disposal of ABC Sites	0	107	0	(107)	0	0	(107)
Community Housing Fund	0	2,495	2,495	0	0	2,495	0
Maryport Shop Front Scheme	0	4,718	4,718	0	0	4,718	0
Footway Lighting Scheme	10,011	35,687	35,687	0	0	35,687	0
Npower Energy Efficiency Programme	0	1,203	0	(1,203)	0	0	(1,203)
Gypsy & Traveller Sites	1,730	12,978	12,978	0	0	12,978	0
Community Stadium	0	8,000	8,000	0	0	8,000	0
Maryport Promenade	0	6,475	6,475	0	0	6,475	0
Future High Streets	7,524	118,834	118,834	0	0	118,834	0
Towns Fund	0	117,885	117,885	0	0	117,885	0
Social Investment Fund	0	29,769	29,769	0	0	29,769	0
Refurbishment Harris Park Play Area	0	32,263	32,263	0	0	32,263	0
Footway Lighting Moorclose & Pardshaw	0	4,838	4,751	(87)	0	4,751	(87)
Central Way Underpass Maintenance	0	15,650	15,650	0	0	15,650	0
Northside Allotments Demolition	0	12,231	12,231	0	0	12,231	0
Local Heritage List Campaign	0	35,000	35,000	0	0	35,000	0
Festival of the Sea	0	30,000	30,000	0	0	30,000	0
Community Lottery	0	1,569	1,569	0	0	1,569	0
Tenanted Properties	0	7,955	7,955	0	0	7,955	0
Prog Dir Maryport Regen	0	26,000	0	(26,000)	0	0	(26,000)
Maryport HAZ	0	26,088	30,403	4,315	0	30,403	4,315
Delivering Economic Benefits	0	34,000	34,000	0	0	34,000	0
<b>Total Reserves</b>	<b>19,265</b>	<b>563,745</b>	<b>540,663</b>	<b>(23,082)</b>	<b>0</b>	<b>540,663</b>	<b>(23,082)</b>
<b>TOTAL</b>	<b>(1,420,021)</b>	<b>(875,541)</b>	<b>(904,072)</b>	<b>(28,531)</b>	<b>0</b>	<b>(904,072)</b>	<b>(28,531)</b>

## PORTFOLIO: FINANCE &amp; LEGAL

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Corporate Management	86,360	86,360	88,087	1,727	0	88,087	1,727
Banking and Interest	1,064,270	1,064,270	929,978	(134,292)	0	929,978	(134,292)
MRP & Finance Charges	1,336,180	1,336,180	1,126,252	(209,928)	0	1,126,252	(209,928)
Insurances	244,065	244,065	238,540	(5,525)	0	238,540	(5,525)
Contingencies	651,910	766,947	766,947	0	0	766,947	0
Licensing Service	(184,660)	(184,660)	(172,156)	12,504	0	(172,156)	12,504
Land Charges Service	(94,140)	(94,140)	(61,908)	32,232	0	(61,908)	32,232
Health and Safety	1,437	1,437	1,437	0	0	1,437	0
Food and Occupational Health	(3,990)	(3,990)	37,653	41,643	0	37,653	41,643
Environmental Protection	(16,150)	(16,150)	(20,095)	(3,945)	0	(20,095)	(3,945)
Pension Deficit	522,800	522,800	535,300	12,500	0	535,300	12,500
Council Tax Discounts	3,500	3,500	3,500	0	0	3,500	0
Internal Audit Pay Group	2,813	11,993	10,533	(1,460)	0	10,533	(1,460)
Finance and Accounting Pay Group	37,776	37,776	45,733	7,957	0	45,733	7,957
Licensing Pay Group	0	0	5,420	5,420	0	5,420	5,420
Legal Services	24,596	31,136	24,795	(6,341)	0	24,795	(6,341)
Food Safety & Occupational Health	11,768	34,592	34,930	338	0	34,930	338
Environmental Protection	15,147	15,147	5,951	(9,196)	0	5,951	(9,196)
COVID-19 General Costs	0	0	1,995	1,995	0	1,995	1,995
<b>Total Revenue</b>	<b>3,703,682</b>	<b>3,857,263</b>	<b>3,602,892</b>	<b>(254,371)</b>	<b>0</b>	<b>3,602,892</b>	<b>(254,371)</b>
Parish Precepts	2,567,162	2,567,162	2,567,162	0	0	2,567,162	0
<b>RESERVES</b>							
Legal Counsel	0	9,316	9,316	0	0	9,316	0
Direct Debits & System Developments	0	27,576	27,576	0	0	27,576	0
New Finance System	100,000	558,410	426,035	(132,375)	0	426,035	(132,375)
Legal Services Support	0	5,623	5,623	0	0	5,623	0
Arcus System Implementation Backfill	0	40,305	40,305	(0)	0	40,305	(0)
Contingencies	0	131,610	121,610	(10,000)	0	121,610	(10,000)
Council Tax Harship Fund	0	246,593	246,593	0	0	246,593	0
Business Grants Covid-19	0	236,610	36,610	(200,000)	0	36,610	(200,000)
Internal Audit	0	10,000	10,000	(0)	0	10,000	(0)
Food Safety & Occupational Health staff	0	49,000	49,000	0	0	49,000	0
Test and Trace Support Grant	0	70,750	70,750	0	0	70,750	0
<b>Total Reserves</b>	<b>100,000</b>	<b>1,385,793</b>	<b>1,043,418</b>	<b>(342,375)</b>	<b>0</b>	<b>1,043,418</b>	<b>(342,375)</b>
<b>TOTAL</b>	<b>6,370,844</b>	<b>7,810,218</b>	<b>7,213,472</b>	<b>(596,746)</b>	<b>0</b>	<b>7,213,472</b>	<b>(596,746)</b>

## PORTFOLIO : ENVIRONMENTAL SERVICES

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Bereavement Services	(128,602)	(128,602)	(128,333)	269	0	(128,333)	269
Parks and Grounds Maintenance	418,304	418,304	418,719	415	0	418,719	415
Street Cleansing	990,490	990,490	987,737	(2,753)	0	987,737	(2,753)
Animal Welfare	71,695	71,695	123,795	52,100	0	123,795	52,100
Pest Control	(23,450)	(23,450)	(22,768)	682	0	(22,768)	682
Domestic Waste	1,832,433	1,832,612	1,856,236	23,624	0	1,856,236	23,624
Trade Waste	(715,907)	(743,472)	(795,840)	(52,368)	0	(795,840)	(52,368)
Recycling	925,054	873,216	449,737	(423,479)	0	449,737	(423,479)
Environmental Initiatives	43,210	43,210	43,210	(0)	0	43,210	(0)
Off-street - Owned Car Parks	(2,284,119)	(2,284,119)	(2,425,595)	(141,476)	0	(2,425,595)	(141,476)
Multi-storey Car Park	(11,411)	(11,411)	258,422	269,833	0	258,422	269,833
Off-street - Managed Car Parks	(60,000)	(60,000)	(46,104)	13,896	0	(46,104)	13,896
Sports & Leisure Centres	574,920	574,920	571,846	(3,074)	0	571,846	(3,074)
Sports Development	41,700	41,700	41,604	(96)	0	41,604	(96)
Maryport Wave	184,728	184,728	189,547	4,819	0	189,547	4,819
Supporting Leisure Activity	10,000	10,000	10,000	0	0	10,000	0
Workington Nature Partnership	(23,420)	(23,420)	(18,597)	4,823	0	(18,597)	4,823
Multi Store Car Park Utility & Maintenance	117,910	117,910	92,363	(25,547)	25,000	117,363	(547)
Allerdale Fleet	51,642	51,642	57,775	6,133	0	57,775	6,133
Waste Company	0	0	54,720	54,720	0	54,720	54,720
Community Services Pay group	20,510	20,510	7,300	(13,210)	0	7,300	(13,210)
Sport Parks Development	0	0	474	474	0	474	474
Bereavement Services	0	0	2,695	2,695	0	2,695	2,695
Bin Deliveries	0	79,224	163,202	83,978	0	163,202	83,978
<b>Total Revenue</b>	<b>2,035,687</b>	<b>2,035,687</b>	<b>1,892,144</b>	<b>(143,543)</b>	<b>25,000</b>	<b>1,917,144</b>	<b>(118,543)</b>
<b>RESERVES</b>							
Bereavement Services	0	952	0	(952)	0	0	(952)
Sports Development	0	63,430	63,430	0	0	63,430	0
Clean Streets Campaign	5,115	4,361	4,361	0	0	4,361	0
Allerdale Waste Services	0	210,000	210,000	0	0	210,000	0
Waste Services - Legal Costs	0	15,422	15,422	0	0	15,422	0
Physical Activity on Referral	0	5,000	5,000	0	0	5,000	0
<b>Total Reserves</b>	<b>5,115</b>	<b>299,165</b>	<b>298,213</b>	<b>(952)</b>	<b>0</b>	<b>298,213</b>	<b>(952)</b>
<b>TOTAL</b>	<b>2,040,802</b>	<b>2,334,852</b>	<b>2,190,357</b>	<b>(144,495)</b>	<b>25,000</b>	<b>2,215,357</b>	<b>(119,495)</b>

## PORTFOLIO : POLICY, GOVERNANCE &amp; PEOPLE RESOURCES

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Communications and Marketing	38,500	38,500	38,500	(0)	0	38,500	(0)
Training	73,010	73,010	73,010	(0)	0	73,010	(0)
Corporate Recruitment	5,000	5,000	5,000	0	0	5,000	0
Pensions	155,500	155,500	155,439	(61)	0	155,439	(61)
Mayoral Services	12,630	12,630	10,895	(1,735)	0	10,895	(1,735)
Mayor's Fund	0	0	3,000	3,000	0	3,000	3,000
Members Services	245,280	245,280	256,109	10,829	0	256,109	10,829
Leaders Services	29,410	29,410	29,410	(0)	0	29,410	(0)
Electoral Registration	50,000	50,000	50,000	0	0	50,000	0
Elections	45,000	45,000	5,000	(40,000)	40,000	45,000	(0)
Corporate Improvement Team	24,020	24,020	22,380	(1,640)	0	22,380	(1,640)
Housing Strat Function	(1,040)	(1,040)	(3,050)	(2,010)	0	(3,050)	(2,010)
Homelessness	1,790	22,140	22,140	(0)	0	22,140	(0)
Assistance - Housing Services	(81,500)	(81,500)	(68,886)	12,614	0	(68,886)	12,614
Strategic Partnership	32,980	32,980	32,980	0	0	32,980	0
Grants to Voluntary Organisation	60,329	0	0	0	0	0	0
Planning Policy	42,150	42,150	41,881	(269)	0	41,881	(269)
Localities and Partnerships	7,995	7,995	6,787	(1,208)	0	6,787	(1,208)
Leaders Portfolio	10,000	10,000	10,000	0	0	10,000	0
EU Exit Preparations	0	0	(148)	(148)	0	(148)	(148)
Cumbria CBL Partnership	10,000	10,000	10,000	0	0	10,000	0
Moorclose Community Centre	10,000	10,000	10,000	0	0	10,000	0
Partnership & Collaboration	10,000	10,000	0	(10,000)	0	0	(10,000)
Vat Disclosures	54,708	0	0	0	0	0	0
Housing Studies	100,000	100,000	100,000	0	0	100,000	0
Climate Change	20,000	20,000	20,000	0	0	20,000	0
Human Resources Pay Group	(4,770)	2,130	(4,295)	(6,425)	0	(4,295)	(6,425)
Democratic Services Pay Group	190	190	800	610	0	800	610
Head of Governance	(50,000)	(50,000)	0	50,000	0	0	50,000
Director of Resources & PA	4,430	4,430	0	(4,430)	0	0	(4,430)
Chief Executive & PA	9,050	9,050	5,026	(4,024)	0	5,026	(4,024)
Elections - Pay Group	0	0	170	170	0	170	170
Strategy, Policy & Performance	(77,037)	(77,037)	860	77,897	0	860	77,897
Housing Improvement	8,420	35,520	35,509	(11)	0	35,509	(11)
Emergency Planning, H&S & Homelessness	(3,913)	(3,913)	3,832	7,745	0	3,832	7,745

**PORTFOLIO : POLICY, GOVERNANCE & PEOPLE RESOURCES**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
Prevention Fund	20,350	0	0	0	0	0	0
Civic Dinner	3,000	3,000	3,000	0	0	3,000	0
Staff Lateral Flow Testing	0	0	3,889	3,889	0	3,889	3,889
<b>Total Revenue</b>	<b>865,482</b>	<b>784,445</b>	<b>879,236</b>	<b>94,791</b>	<b>40,000</b>	<b>919,236</b>	<b>134,791</b>
<b>RESERVES</b>							
IER Work - Elections	0	4,500	0	(4,500)	0	0	(4,500)
Allerdale Options	0	7,574	7,574	(0)	0	7,574	(0)
Health & Well-being Group	1,547	3,057	3,057	0	0	3,057	0
Licensing Service Re-design	0	600	600	0	0	600	0
Residents Survey	0	15,000	0	(15,000)	0	0	(15,000)
SBCB	45,767	43,216	15,000	(28,216)	0	15,000	(28,216)
Rogue Landlord Fund	7,429	7,429	5,182	(2,247)	0	5,182	(2,247)
Strategic Priorities	0	20,182	0	(20,182)	0	0	(20,182)
Cumbria CBL Partnership	0	3,283	3,283	0	0	3,283	0
Moorclose Community Centre	0	10,000	0	(10,000)	0	0	(10,000)
Economic Development Strategy work	0	12,255	12,255	0	0	12,255	0
Lillyhall Project	0	38,735	38,735	0	0	38,735	0
Communities Activities Fund	0	9,900	9,900	0	0	9,900	0
Housing Improvement	0	39,218	39,218	(0)	0	39,218	(0)
<b>Total Reserves</b>	<b>54,743</b>	<b>214,949</b>	<b>134,804</b>	<b>(80,145)</b>	<b>0</b>	<b>134,804</b>	<b>(80,145)</b>
<b>TOTAL</b>	<b>920,225</b>	<b>999,394</b>	<b>1,014,040</b>	<b>14,646</b>	<b>40,000</b>	<b>1,054,040</b>	<b>54,646</b>

## PORTFOLIO : LEISURE &amp; TOURISM

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
Silloth TIC	650	650	650	0	0	650	0
Contribution to AONB	31,200	31,200	31,200	0	0	31,200	0
Museums	48,835	48,835	48,865	30	0	48,865	30
Arts Development	10,150	10,150	10,150	0	0	10,150	0
Carnegie Trust	60,000	60,000	60,000	0	0	60,000	0
Tourism Incentive	77,500	77,500	77,500	(0)	0	77,500	(0)
Tourism pay group	1,700	1,700	850	(850)	0	850	(850)
Solway AONB Core	(150,700)	(150,700)	(150,700)	(0)	0	(150,700)	(0)
<b>Total Revenue</b>	<b>79,335</b>	<b>79,335</b>	<b>78,514</b>	<b>(821)</b>	<b>0</b>	<b>78,514</b>	<b>(821)</b>
<b>RESERVES</b>							
Solway AONB	0	85,997	85,997	(0)	0	85,997	(0)
Remembering the Solway	0	5,884	5,884	0	0	5,884	0
Promotional digital production - Museums	0	6,000	6,000	0	0	6,000	0
<b>Total Reserves</b>	<b>0</b>	<b>97,881</b>	<b>97,881</b>	<b>(0)</b>	<b>0</b>	<b>97,881</b>	<b>(0)</b>
<b>TOTAL</b>	<b>79,335</b>	<b>177,216</b>	<b>176,395</b>	<b>(821)</b>	<b>0</b>	<b>176,395</b>	<b>(821)</b>



## PORTFOLIO : CUSTOMER EXPERIENCE &amp; INNOVATION

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
	£	£	£	£	£	£	£
<b>REVENUE</b>							
IT Services	405,837	405,837	449,773	43,936	0	449,773	43,936
Shared Revenues & Benefits IT Costs	82,584	82,584	83,725	1,141	0	83,725	1,141
Multi-functional Printers	10,530	10,530	9,107	(1,423)	0	9,107	(1,423)
Revenue	(349,240)	(349,240)	(356,821)	(7,581)	0	(356,821)	(7,581)
Benefits	(605,696)	(605,696)	(603,061)	2,635	0	(603,061)	2,635
Shared Revs & Bens	113,500	113,500	113,501	1	0	113,501	1
Community Safety	10,000	10,000	11,125	1,125	0	11,125	1,125
Emergency Planning	20,914	20,914	20,914	0	0	20,914	0
Shared ICT Costs	49,700	49,700	59,629	9,929	0	59,629	9,929
Referral Centre	5,000	5,000	5,000	0	0	5,000	0
Corporate Postage & Stationery	134,030	134,030	134,014	(16)	0	134,014	(16)
Allerdale Local Focus Hub	0	0	83	83	0	83	83
Shared IT Services Pay Group	9,723	9,723	8,751	(972)	0	8,751	(972)
Customer Services Pay Group	22,779	22,779	21,412	(1,367)	0	21,412	(1,367)
Customer & Transformation	(4,168)	(4,168)	5,890	10,058	0	5,890	10,058
Commissioning Support Pay Group	0	0	2,200	2,200	0	2,200	2,200
Revs, Bens & Recovery Pay group	0	0	163	163	0	163	163
Street Scene	0	0	1,082	1,082	0	1,082	1,082
Arcus	65,353	65,353	97,533	32,180	0	97,533	32,180
AWSL ICT Costs	10,563	10,563	10,563	(1)	0	10,563	(1)
<b>Total Revenue</b>	<b>(18,591)</b>	<b>(18,591)</b>	<b>74,582</b>	<b>93,173</b>	<b>0</b>	<b>74,582</b>	<b>93,173</b>
<b>RESERVES</b>							
Shared Revs & Bens	25,297	38,297	0	(38,297)	0	0	(38,297)
Community Safety (Governance)	0	7,913	7,913	0	0	7,913	0
IT Services-Corporate Printers	8,229	8,229	5,000	(3,229)	0	5,000	(3,229)
IT Services	0	9,030	9,030	(0)	0	9,030	(0)
ARCUS System	0	43,495	43,495	0	0	43,495	0
<b>Total Reserves</b>	<b>33,526</b>	<b>106,964</b>	<b>65,437</b>	<b>(41,527)</b>	<b>0</b>	<b>65,437</b>	<b>(41,527)</b>
<b>TOTAL</b>	<b>14,935</b>	<b>88,373</b>	<b>140,020</b>	<b>51,647</b>	<b>0</b>	<b>140,020</b>	<b>51,647</b>