

**Summary of Forecast Outturn by Portfolio**

Portfolio	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Economic Growth, Community Development & Placemaking	(204,406)	(216,836)	637,982	854,818	25,000	662,982	879,818
Finance & Legal	5,054,694	4,957,483	4,681,474	(276,009)	0	4,681,474	(276,009)
Environmental Services	2,628,283	2,726,313	4,633,439	1,907,126	0	4,633,439	1,907,126
Policy, Governance & People Resources	2,684,668	2,749,154	2,671,651	(77,503)	40,000	2,711,651	(37,503)
Leisure & Tourism	350,915	323,415	276,804	(46,611)	0	276,804	(46,611)
Customer Experience & Innovation	2,287,606	2,262,231	2,685,875	423,644	0	2,685,875	423,644
<b>REVENUE Sub Total</b>	<b>12,801,760</b>	<b>12,801,760</b>	<b>15,587,225</b>	<b>2,785,465</b>	<b>65,000</b>	<b>15,652,225</b>	<b>2,850,465</b>
<b>Parish Precepts</b>	2,458,074	2,458,074	2,458,074	0	0	2,458,074	0
<b>TOTAL REVENUE</b>	<b>15,259,834</b>	<b>15,259,834</b>	<b>18,045,299</b>	<b>2,785,465</b>	<b>65,000</b>	<b>18,110,299</b>	<b>2,850,465</b>
<b>RESERVE FUNDED PROJECTS</b>							
Economic Growth, Community Development & Placemaking	19,000	604,519	581,691	(22,828)	0	581,691	(22,828)
Finance & Legal	100,000	250,173	140,475	(109,698)	0	140,475	(109,698)
Environmental Services	0	403,767	398,652	(5,115)	0	398,652	(5,115)
Policy, Governance & People Resources	51,600	305,580	106,006	(199,574)	0	106,006	(199,574)
Leisure & Tourism	0	60,596	60,596	0	0	60,596	0
Customer Experience & Innovation	19,000	230,621	187,324	(43,297)	0	187,324	(43,297)
<b>TOTAL RESERVES</b>	<b>189,600</b>	<b>1,855,256</b>	<b>1,474,744</b>	<b>(380,512)</b>	<b>0</b>	<b>1,474,744</b>	<b>(380,512)</b>
<b>TOTAL</b>	<b>15,449,434</b>	<b>17,115,090</b>	<b>19,520,043</b>	<b>2,404,953</b>	<b>65,000</b>	<b>19,585,043</b>	<b>2,469,953</b>

**PORTFOLIO: ECONOMIC GROWTH, COMMUNITY DEVELOPMENT & PLACEMAKING**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Corporate Property Maintenance	522,570	470,140	460,822	(9,318)	0	460,822	(9,318)
Tenanted Properties	(217,120)	(204,790)	(204,790)	0	0	(204,790)	0
Industrial Units	(236,060)	(281,150)	(281,153)	(3)	0	(281,153)	(3)
Other Land & Buildings	(82,760)	(73,720)	(73,723)	(3)	0	(73,723)	(3)
Footway Maintenance	126,940	126,940	126,765	(175)	0	126,765	(175)
Coastal Protection & Inland Flooding	44,000	44,000	44,036	36	0	44,036	36
Camping & Caravan Sites	(797,991)	(797,991)	(387,326)	410,665	0	(387,326)	410,665
Workington Town Centre	(512,900)	(492,350)	(405,000)	87,350	0	(405,000)	87,350
Circuses & Fairs	(5,700)	(3,510)	0	3,510	0	0	3,510
Harrington Harbour	21,830	21,830	23,025	1,195	0	23,025	1,195
Building Control - Chargeable	(343,940)	(343,940)	(317,126)	26,814	0	(317,126)	26,814
Planning and Development	(560,250)	(560,250)	(418,117)	142,133	0	(418,117)	142,133
Public Building Cleaning	89,560	89,560	94,403	4,843	0	94,403	4,843
Public Conveniences	101,320	101,320	100,086	(1,234)	0	100,086	(1,234)
Markets	(134,200)	(134,200)	(22,274)	111,926	0	(22,274)	111,926
Gypsy & Travellers	4,000	4,000	4,000	0	0	4,000	0
Festivals & Events	125,340	125,340	5,471	(119,869)	0	5,471	(119,869)
Car Parks Inspection	38,000	38,000	37,979	(21)	0	37,979	(21)
Building Control - Non-Chargeable	1,010	1,010	(7,022)	(8,032)	0	(7,022)	(8,032)
Corporate Property	(26,000)	(25,020)	(25,015)	5	0	(25,015)	5
Town Centres	20,000	20,000	0	(20,000)	0	0	(20,000)
Multi Store Car Park Utility & Maintenance	117,910	117,910	88,529	(29,381)	25,000	113,529	(4,381)
Street Naming & Numbering	(4,000)	(4,000)	(4,003)	(3)	0	(4,003)	(3)
Asset Transfer	50,000	50,000	50,000	0	0	50,000	0
Community Stadium	0	0	5,019	5,019	0	5,019	5,019
Housing Development	0	0	4,310	4,310	0	4,310	4,310
Place Development	0	0	(406)	(406)	0	(406)	(406)
Maryport FHS Project	0	12,500	18,062	5,562	0	18,062	5,562
Reedlands Road	0	0	269,677	269,677	0	269,677	269,677
Property Services Pay Group	208,930	208,930	208,328	(602)	0	208,328	(602)
Building Control Pay Group	306,030	306,030	305,931	(99)	0	305,931	(99)
Planning and Development Pay Group	394,610	394,610	354,280	(40,330)	0	354,280	(40,330)
Regeneration Pay Group	126,320	126,320	122,412	(3,908)	0	122,412	(3,908)
Head of Development Services	6,460	6,460	0	(6,460)	0	0	(6,460)
Business Support Unit	176,270	176,270	177,043	773	0	177,043	773
Estates	135,645	135,645	138,395	2,750	0	138,395	2,750

**PORTFOLIO: ECONOMIC GROWTH, COMMUNITY DEVELOPMENT & PLACEMAKING**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
Programme Director for Maryport Regeneration	117,270	117,270	122,177	4,907	0	122,177	4,907
Disposal of Allerdale Sites	10,000	10,000	23,105	13,105	0	23,105	13,105
Social Impact Investment Fund	(27,500)	0	0	0	0	0	0
Maryport HAZ	0	0	82	82	0	82	82
<b>Total Revenue</b>	<b>(204,406)</b>	<b>(216,836)</b>	<b>637,982</b>	<b>854,818</b>	<b>25,000</b>	<b>662,982</b>	<b>879,818</b>
<b>RESERVES</b>							
Local Development Framework	0	3,798	3,798	0	0	3,798	0
Disposal of ABC Sites	0	7,553	7,553	0	0	7,553	0
Community Housing Fund	0	109,495	109,495	0	0	109,495	0
Gypsy & Traveller Sites	0	4,000	2,270	(1,730)	0	2,270	(1,730)
Towns Fund	0	162,019	162,019	0	0	162,019	0
Social Investment Fund	0	130,964	130,964	0	0	130,964	0
Corporate Property	0	9,433	9,433	0	0	9,433	0
Maryport Shop Front Scheme	0	20,485	20,485	0	0	20,485	0
Footway Lighting Scheme	19,000	19,060	19,986	926	0	19,986	926
MSCP Utilites & Main Fund	0	29,432	14,932	(14,500)	0	14,932	(14,500)
Community Stadium	0	25,000	25,000	0	0	25,000	0
Maryport Promenade	0	7,587	7,587	0	0	7,587	0
Future High Streets	0	75,693	68,169	(7,524)	0	68,169	(7,524)
<b>Total Reserves</b>	<b>19,000</b>	<b>604,519</b>	<b>581,691</b>	<b>(22,828)</b>	<b>0</b>	<b>581,691</b>	<b>(22,828)</b>
<b>TOTAL</b>	<b>(185,406)</b>	<b>387,683</b>	<b>1,219,673</b>	<b>831,990</b>	<b>25,000</b>	<b>1,244,673</b>	<b>856,990</b>

**PORTFOLIO: FINANCE & LEGAL**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Corporate Management	68,975	68,975	78,230	9,255	0	78,230	9,255
Banking and Interest	1,106,535	1,106,535	949,207	(157,328)	0	949,207	(157,328)
MRP & Finance Charges	1,177,808	1,177,808	1,133,998	(43,810)	0	1,133,998	(43,810)
Insurances	244,065	244,065	218,519	(25,546)	0	218,519	(25,546)
Contingencies	365,640	328,140	313,090	(15,050)	0	313,090	(15,050)
Licensing Service	(184,660)	(184,660)	(166,587)	18,073	0	(166,587)	18,073
Land Charges Service	(94,140)	(94,140)	(75,333)	18,807	0	(75,333)	18,807
Health and Safety	1,437	1,437	1,017	(420)	0	1,017	(420)
Food and Occupational Health	(3,990)	(3,990)	(388)	3,602	0	(388)	3,602
Environmental Protection	(16,150)	(16,150)	(14,575)	1,575	0	(14,575)	1,575
Pension Deficit	522,800	522,800	522,800	0	0	522,800	0
Council Tax Discounts	3,500	3,500	9,843	6,343	0	9,843	6,343
New Finance System	390,000	390,000	390,000	0	0	390,000	0
New Cash Receipting System	0	0	6,200	6,200	0	6,200	6,200
Internal Audit Pay Group	112,420	105,983	105,762	(221)	0	105,762	(221)
Finance and Accounting Pay Group	516,349	516,349	525,156	8,807	0	525,156	8,807
Licensing Pay Group	84,090	84,090	87,004	2,914	0	87,004	2,914
Legal Services	169,380	156,506	159,171	2,665	0	159,171	2,665
Head of Financial Services	74,660	74,660	85,288	10,628	0	85,288	10,628
Food Safety & Occupational Health	246,998	246,998	253,353	6,355	0	253,353	6,355
Environmental Protection	268,977	228,577	224,055	(4,522)	0	224,055	(4,522)
Business Grants COVID-19	0	0	(170,000)	(170,000)	0	(170,000)	(170,000)
COVID-19 General Costs	0	0	37,029	37,029	0	37,029	37,029
Council Tax Hardship Fund	0	0	8,635	8,635	0	8,635	8,635
<b>Total Revenue</b>	<b>5,054,694</b>	<b>4,957,483</b>	<b>4,681,474</b>	<b>(276,009)</b>	<b>0</b>	<b>4,681,474</b>	<b>(276,009)</b>
<b>Parish Precepts</b>	<b>2,458,074</b>	<b>2,458,074</b>	<b>2,458,074</b>	<b>0</b>	<b>0</b>	<b>2,458,074</b>	<b>0</b>
<b>RESERVES</b>							
Legal Counsel	0	61,112	54,684	(6,428)	0	54,684	(6,428)
Risk Management	0	3,270	0	(3,270)	0	0	(3,270)
Direct Debits & System Developments	0	27,576	27,576	0	0	27,576	0
Transfer of Land Charges Data	0	624	624	0	0	624	0
Legal advice re GDPR	0	16,430	16,430	0	0	16,430	0
ICT Audit Work	0	6,161	6,161	0	0	6,161	0
New Finance System	100,000	100,000	0	(100,000)	0	0	(100,000)
Waste Services - Legal Costs	0	35,000	35,000	0	0	35,000	0
<b>Total Reserves</b>	<b>100,000</b>	<b>250,173</b>	<b>140,475</b>	<b>(109,698)</b>	<b>0</b>	<b>140,475</b>	<b>(109,698)</b>
<b>TOTAL</b>	<b>7,612,768</b>	<b>7,665,730</b>	<b>7,280,023</b>	<b>(385,707)</b>	<b>0</b>	<b>7,280,023</b>	<b>(385,707)</b>

**PORTFOLIO : ENVIRONMENTAL SERVICES**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Confidential Waste	3,600	3,600	3,822	222	0	3,822	222
Bereavement Services	(143,760)	(143,760)	(140,462)	3,298	0	(140,462)	3,298
Parks and Grounds Maintenance	396,940	396,940	405,678	8,738	0	405,678	8,738
Street Cleansing	997,360	997,360	985,696	(11,664)	0	985,696	(11,664)
Animal Welfare	41,695	41,695	52,615	10,920	0	52,615	10,920
Pest Control	5,543	4,730	20,318	15,588	0	20,318	15,588
Domestic Waste	1,372,505	1,836,472	1,894,368	57,896	0	1,894,368	57,896
Trade Waste	(797,115)	(747,504)	(274,165)	473,339	0	(274,165)	473,339
Recycling	486,553	934,847	1,043,845	108,998	0	1,043,845	108,998
Environmental Initiatives	43,210	43,210	43,210	0	0	43,210	0
Off-street - Owned Car Parks	(2,099,098)	(2,099,098)	(1,003,352)	1,095,746	0	(1,003,352)	1,095,746
Multi-storey Car Park	32,855	32,855	246,564	213,709	0	246,564	213,709
Off-street - Managed Car Parks	(60,000)	(60,000)	(27,425)	32,575	0	(27,425)	32,575
Sports & Leisure Centres	574,920	574,920	645,198	70,278	0	645,198	70,278
Sports Development	41,700	41,700	40,669	(1,031)	0	40,669	(1,031)
Maryport Wave	184,728	184,728	185,856	1,128	0	185,856	1,128
Supporting Leisure Activity	15,000	15,000	15,000	0	0	15,000	0
Workington Nature Partnership	15,040	15,040	15,754	714	0	15,754	714
Allerdale Fleet	72,817	74,170	52,231	(21,939)	0	52,231	(21,939)
Maryport Open Space improvements S106	0	0	2,146	2,146	0	2,146	2,146
Major Contract Procurement	0	0	134	134	0	134	134
Waste Company	879,950	83,338	66,715	(16,623)	0	66,715	(16,623)
Head of Community Services	67,770	0	2,807	2,807	0	2,807	2,807
Community Services Pay group	496,070	496,070	196,570	(299,500)	0	196,570	(299,500)
Sport Parks Development	0	0	74,297	74,297	0	74,297	74,297
Bereavement Services	0	0	85,350	85,350	0	85,350	85,350
<b>Total Revenue</b>	<b>2,628,283</b>	<b>2,726,313</b>	<b>4,633,439</b>	<b>1,907,126</b>	<b>0</b>	<b>4,633,439</b>	<b>1,907,126</b>
<b>RESERVES</b>							
Post Funding - End In	0	7,016	7,016	0	0	7,016	0
Bereavement Services	0	6,636	6,636	0	0	6,636	0
Clean Streets Campaign	0	5,115	0	(5,115)	0	0	(5,115)
Allerdale Waste Services	0	375,000	375,000	0	0	375,000	0
Bin Audit Project	0	10,000	10,000	0	0	10,000	0
<b>Total Reserves</b>	<b>0</b>	<b>403,767</b>	<b>398,652</b>	<b>(5,115)</b>	<b>0</b>	<b>398,652</b>	<b>(5,115)</b>
<b>TOTAL</b>	<b>2,628,283</b>	<b>3,130,080</b>	<b>5,032,091</b>	<b>1,902,011</b>	<b>0</b>	<b>5,032,091</b>	<b>1,902,011</b>

**PORTFOLIO : POLICY, GOVERNANCE & PEOPLE RESOURCES**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Communications and Marketing	38,500	38,500	38,500	0	0	38,500	0
Training	73,010	73,010	68,010	(5,000)	0	68,010	(5,000)
Corporate Recruitment	5,000	5,000	5,008	8	0	5,008	8
Pensions	155,500	155,500	164,715	9,215	0	164,715	9,215
Mayoral Services	12,630	12,630	12,630	0	0	12,630	0
Mayor's Fund	3,000	3,000	0	(3,000)	0	0	(3,000)
Members Services	245,280	245,280	227,556	(17,724)	0	227,556	(17,724)
Leaders Services	29,410	29,410	29,131	(279)	0	29,131	(279)
Electoral Registration	50,000	50,000	44,967	(5,033)	0	44,967	(5,033)
Elections	45,000	45,000	23,234	(21,766)	40,000	63,234	18,234
Corporate Improvement Team	24,020	24,020	23,986	(34)	0	23,986	(34)
Housing Strat Function	(1,040)	(1,040)	(2,172)	(1,132)	0	(2,172)	(1,132)
Homelessness	22,680	1,790	4,868	3,078	0	4,868	3,078
Assistance - Housing Services	(81,500)	(81,500)	(65,418)	16,082	0	(65,418)	16,082
Strategic Partnership	32,980	32,980	36,198	3,218	0	36,198	3,218
Grants to Voluntary Organisation	60,329	60,329	60,329	0	0	60,329	0
Planning Policy	42,150	42,150	41,864	(286)	0	41,864	(286)
Localities and Partnerships	7,995	7,995	7,636	(359)	0	7,636	(359)
Leaders Portfolio	10,000	10,000	10,000	0	0	10,000	0
Cumbria CBL Partnership	10,000	10,000	10,000	0	0	10,000	0
Moorclose Community Centre	10,000	10,000	10,000	0	0	10,000	0
Partnership & Collaboration	10,000	10,000	0	(10,000)	0	0	(10,000)
LGR Options Appraisal	0	37,500	50,000	12,500	0	50,000	12,500
Human Resources Pay Group	150,990	150,990	156,680	5,690	0	156,680	5,690
Democratic Services Pay Group	144,140	144,140	147,059	2,919	0	147,059	2,919
Head of Governance	31,550	31,550	83,210	51,660	0	83,210	51,660
Director of Resources & PA	155,110	155,110	52,491	(102,619)	0	52,491	(102,619)
Chief Executive & PA	183,140	183,140	185,229	2,089	0	185,229	2,089
Governance Support Assistants	75,800	75,800	69,936	(5,864)	0	69,936	(5,864)
Elections - Pay Group	94,120	94,120	96,030	1,910	0	96,030	1,910
Strategy, Policy & Performance	575,380	568,943	581,912	12,969	0	581,912	12,969
Head of Strategy, Policy & Performance	67,760	67,760	70,758	2,998	0	70,758	2,998
Housing Improvement	154,430	194,830	197,539	2,709	0	197,539	2,709
Emergency Planning, H&S & Homelessness	247,304	240,867	204,961	(35,906)	0	204,961	(35,906)

**PORTFOLIO : POLICY, GOVERNANCE & PEOPLE RESOURCES**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
PCC Election 2020	0	0	3,436	3,436	0	3,436	3,436
PARO 2020	0	0	1,018	1,018	0	1,018	1,018
Prevention Fund	0	20,350	20,350	0	0	20,350	0
<b>Total Revenue</b>	<b>2,684,668</b>	<b>2,749,154</b>	<b>2,671,651</b>	<b>(77,503)</b>	<b>40,000</b>	<b>2,711,651</b>	<b>(37,503)</b>
<b>RESERVES</b>							
IER Work - Elections	9,000	9,000	4,500	(4,500)	0	4,500	(4,500)
Planning Policy	0	5,952	5,952	0	0	5,952	0
Allerdale Options	5,000	5,000	2,000	(3,000)	0	2,000	(3,000)
Health & Well-being Group	0	3,112	20	(3,092)	0	20	(3,092)
Licensing Service Re-design	0	600	600	0	0	600	0
Corporate Priorities-Credit Union	37,600	37,600	37,600	0	0	37,600	0
SBCB	0	49,767	4,000	(45,767)	0	4,000	(45,767)
Grant Homeless Prevention	0	10,250	10,250	0	0	10,250	0
Rogue Landlord Fund	0	7,429	0	(7,429)	0	0	(7,429)
Homelessness	0	18,700	0	(18,700)	0	0	(18,700)
Strategic Priorities	0	115,182	20,182	(95,000)	0	20,182	(95,000)
Corporate Improvement Team	0	22,086	0	(22,086)	0	0	(22,086)
Arcus - Environmental Health	0	4,293	4,293	0	0	4,293	0
Cumbria CBL Partnership	0	6,609	6,609	0	0	6,609	0
Moorclose Community Centre	0	10,000	10,000	0	0	10,000	0
<b>Total Reserves</b>	<b>51,600</b>	<b>305,580</b>	<b>106,006</b>	<b>(199,574)</b>	<b>0</b>	<b>106,006</b>	<b>(199,574)</b>
<b>TOTAL</b>	<b>2,736,268</b>	<b>3,054,734</b>	<b>2,777,657</b>	<b>(277,077)</b>	<b>40,000</b>	<b>2,817,657</b>	<b>(237,077)</b>

**PORTFOLIO : LEISURE & TOURISM**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
Silloth TIC	10,750	10,750	3,365	(7,385)	0	3,365	(7,385)
Contribution to AONB	31,200	31,200	31,200	0	0	31,200	0
Museums	48,835	48,835	48,835	0	0	48,835	0
Arts Development	10,150	10,150	10,318	168	0	10,318	168
Carnegie Trust	75,000	75,000	75,000	0	0	75,000	0
Tourism Incentive	85,000	57,500	57,500	0	0	57,500	0
Tourism Pay group	53,500	53,500	53,892	392	0	53,892	392
Solway AONB Core	36,480	36,480	(3,481)	(39,961)	0	(3,481)	(39,961)
Solway AONB Other Projects	0	0	175	175	0	175	175
<b>Total Revenue</b>	<b>350,915</b>	<b>323,415</b>	<b>276,804</b>	<b>(46,611)</b>	<b>0</b>	<b>276,804</b>	<b>(46,611)</b>
<b>RESERVES</b>							
Solway AONB	0	54,661	54,661	0	0	54,661	0
Remembering the Solway	0	5,935	5,935	0	0	5,935	0
<b>Total Reserves</b>	<b>0</b>	<b>60,596</b>	<b>60,596</b>	<b>0</b>	<b>0</b>	<b>60,596</b>	<b>0</b>
<b>TOTAL</b>	<b>350,915</b>	<b>384,011</b>	<b>337,400</b>	<b>(46,611)</b>	<b>0</b>	<b>337,400</b>	<b>(46,611)</b>



**PORTFOLIO : CUSTOMER EXPERIENCE & INNOVATION**

Description	Net						
	Approved Budget	Total Annual Budget	Projected Gross Outturn	Gross Variance	YE contr to reserve	Projected Outturn	Variance
<b>REVENUE</b>							
IT Services	350,837	350,837	437,859	87,022	0	437,859	87,022
Shared Revenues & Benefits IT Costs	82,584	82,584	85,275	2,691	0	85,275	2,691
Multi-functional Printers	10,530	10,530	11,141	611	0	11,141	611
Revenue	(349,240)	(349,240)	(259,711)	89,529	0	(259,711)	89,529
Benefits	(535,721)	(535,721)	(519,791)	15,930	0	(519,791)	15,930
Shared Revs & Bens	113,500	113,500	109,425	(4,075)	0	109,425	(4,075)
Community Safety	10,000	10,000	10,000	0	0	10,000	0
Emergency Planning	20,914	20,914	18,799	(2,115)	0	18,799	(2,115)
Shared ICT Costs	49,700	49,700	49,374	(326)	0	49,374	(326)
Referral Centre	5,000	5,000	5,000	0	0	5,000	0
Corporate Postage & Stationery	134,030	134,030	134,030	0	0	134,030	0
Allerdale Local Focus Hub	53,780	53,780	29,206	(24,574)	0	29,206	(24,574)
Lillyhall Project	0	36,640	36,352	(288)	0	36,352	(288)
Shared IT Services Pay Group	301,590	295,153	257,109	(38,044)	0	257,109	(38,044)
Customer Services Pay Group	479,659	479,659	469,214	(10,445)	0	469,214	(10,445)
Head of Customer, Transformation, Commissioning	74,650	74,650	80,105	5,455	0	80,105	5,455
Customer & Transformation	488,230	432,652	451,289	18,637	0	451,289	18,637
Revs, Bens & Recovery Pay group	863,150	863,150	889,916	26,766	0	889,916	26,766
Head of Programmes & Projects	69,060	69,060	73,020	3,960	0	73,020	3,960
Street Scene	0	0	117,633	117,633	0	117,633	117,633
Ferris Maintenance Fund	0	0	(7,780)	(7,780)	0	(7,780)	(7,780)
Universal Credit	0	0	(6,280)	(6,280)	0	(6,280)	(6,280)
Arcus	65,353	65,353	63,554	(1,799)	0	63,554	(1,799)
Telco in a Box (TIAB)	0	0	(2,250)	(2,250)	0	(2,250)	(2,250)
COVID-19 Homelessness	0	0	153,386	153,386	0	153,386	153,386
<b>Total Revenue</b>	<b>2,287,606</b>	<b>2,262,231</b>	<b>2,685,875</b>	<b>423,644</b>	<b>0</b>	<b>2,685,875</b>	<b>423,644</b>
<b>RESERVES</b>							
Shared Revs & Bens	0	38,297	0	(38,297)	0	0	(38,297)
Major Incident Response	14,000	25,000	20,000	(5,000)	0	20,000	(5,000)
IT Services-Corporate Printers	5,000	5,000	5,000	0	0	5,000	0
IT Services	0	34,780	34,780	0	0	34,780	0
ARCUS System	0	127,544	127,544	0	0	127,544	0
<b>Total Reserves</b>	<b>19,000</b>	<b>230,621</b>	<b>187,324</b>	<b>(43,297)</b>	<b>0</b>	<b>187,324</b>	<b>(43,297)</b>
<b>TOTAL</b>	<b>2,306,606</b>	<b>2,492,852</b>	<b>2,873,199</b>	<b>380,347</b>	<b>0</b>	<b>2,873,199</b>	<b>380,347</b>