

Appendix A - Q3 2019/20 report - activities/projects

Ref	Project/activity	Target timescale/measure	Head of Service	Q2 RAG status	2019/20 Q3 update	Q3 RAG status
Economic opportunity and growth						
1.1	Implement the 'strengthening general conditions' growth actions within the Business Growth Strategy including supporting local entrepreneurial initiatives and managing the ERDF bid for the Information and Communication Technology Improvement Support Project	31/03/2020	Nik Hardy	Amber	MHCLG has undertaken a review of the procurement process and has confirmed it is compliant. The project can now resume. An initial meeting with the selected provider took place on 20 December 2019, and a PIV with MHCLG is scheduled for 8 January 2020 to discuss the project and revised outputs and spend profiles. A project change note will be prepared to enable the project to commence. The project is now a year behind originally planned, but still within the timescale for completion of EU-funded projects in 2023. A revised Project Change Request based on accurate information is now being prepared.	Amber
1.2	Implement the Strengthening Manufacturing offer actions within the Business Growth Strategy such as growing the manufacturing forum and large employer engagement	31/03/2020	Nik Hardy	Green	The large employers forum met on 11 October for the new Leader and Deputy Leader to introduce the draft Council Strategy.	Green
1.4	Work with the Homes and Communities Agency to facilitate the development of new sites for housing , this may include partnering arrangements with developers. Specific targets will be set for individual sites once identified.	31/03/2020	Nik Hardy/Kevin Kerrigan	Green	There have been no direct discussions in Q3 with Homes England, although during discussions with Strategic partners, developers advised that they are self funding and do not require intervention from HE. There is one local developer however, who is working with HE to deliver open market and affordable housing in Allerdale. We are progressing the use of council assets linked to the setting up of a Housing Company.	Green
1.5	Undertake formal consultations and submission to Secretary of State for examination prior to adoption of Local Plan Part 2 in July 2018 to identify sites for development and support growth in the borough	31/01/2020	Nik Hardy	Green	Consultation on proposed modifications to the Local Plan closed on 1 November. All comments were forwarded to the Planning Inspector. The Planning Inspector issued his report on the Local Plan Examination in January. The Local Plan (part 2) was found sound and a copy of the Inspector's report can be found on the Council's website. The Inspector's report will be considered by Executive in March.	Green
1.6	Deliver actions to develop new market and affordable housing as set out in the Housing Strategy including: <ul style="list-style-type: none"> • Maximising housing opportunities to drive economic growth • Developing partnerships to deliver new housing • Using Council assets to deliver housing • Undertaking research and policy development activity on self-build and custom build to identify available land and opportunities 	2017/21	Nik Hardy	Green	Self Build Custom Build Policy and grants programme agreed by Executive in September. Promotion of grants supported by the Comms Team. Grant applications and information packs are now available for individuals or groups to apply for. We have received 2 Grant applications and have funding 1 at present.	Green
1.7	Plan for how we use additional retained growth through Business Rates Pool and undertake risk analysis and scenario planning for loss of that growth	31/03/2020	Catherine Nicholson/ Nik Hardy	Green	The Authority continues to monitor, on a quarterly basis, projections of pool income along with local and national risks associated with business rates income and local pooling arrangements.	Green
1.9	Increase percentage of Council spend with local businesses providing goods and services through activity to proactively engage with local businesses as part of procurement and commissioning	Increase local spend from 40% to 42% by March 2019	Brendan Carlin	Green	The Council exceeded its target with 43.1% of total expenditure on goods and services being from local suppliers. The Procurement team are continuing to work with the tackling poverty board to ensure council spend on goods and services can support growth in local communities.	Green

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2.1	Deliver the increasing wider employment actions within the Business Growth Strategy to gain a better understanding of the issues facing an under-represented group in Allerdale's workforce	2017/20	Nik Hardy	Green	West Cumbria Skills workshop was held in the Council Chamber on 20 November with a wide range of stakeholders to consider proposals for into work support for the long term unemployed. Further work is to be undertaken and a potential model developed.	Green
2.2	Work with partners to ensure that there is a network of support for young people to enhance their employability (Business Growth Strategy – Strengthening Manufacturing priority actions)	2018/19	Nik Hardy	Green	This continues to be achieved through the BEC Business Cluster Social Value Group - Business School Collaboration Project raising aspirations and awareness of the many opportunities with employers in West Cumbria. This project has been entered into and won awards.	Green
3.1	Implement the ' Improve the vitality of Allerdale's local centres ' actions within the Business Growth Strategy including:					
3.1a	Delivering activity to implement the Maryport Delivery Plan	31/03/2020	Graeme Wilson	Green	The Heritage Action Zone bid additional information submitted, next milestone - March should know progress of funding. Consultants have commenced planning / design work, engagement programme commencing with business group. First draft business case to be submitted 15 March.	Green
3.1c	Undertake feasibility work to develop proposals to support the development of Keswick Showcase Area (working with LDNPA)	31/03/2020	Kevin Kerrigan	Green	Keswick Master Plan will include: Car Parks; Leisure Centre; Former Station and is programmed to begin after revised Economic Growth Strategy is agreed. This may possibly be impacted by Stronger Towns funding. This is a project that is part of the project dossier for the Regeneration and Investment Programme expected start date is March 2020.	Green
3.2	Implement the new approach to the tourism offer actions within the Business Growth Plan including branding activity,					
3.2b	Work with UCLAN to develop initiatives to support tourism in West Cumbria	30/09/2018	Kevin Kerrigan	Blue	COMPLETE Q1	Blue
3.2e	Work with partners to develop a night time economy plan for Workington	31/03/2020	Kevin Kerrigan	Green	A programme of activity agreed with partners including Washington Square, private sector operators and the voluntary sector was delivered in Workington in the run up to Christmas 2019. The aim was to support the retail and nighttime economy. Activity included a pop up Christmas market in a vacant store, late night shopping and entertainments. Evaluation is being carried out and will be reported in the next quarter.	Green
3.2f	Maximise the opportunities for Allerdale business and organisations from the commencement of services from Carlisle Lake District Airport by developing packages for customers.	31/03/2020	Kevin Kerrigan	Green	The airport operator reports that our Virtual Reality service in the airport is well used and received by travellers. No indication has been given when the airport will introduce packages.	Green
3.2g	Work with partners to target the Chinese market to attract more Chinese visitors especially independent travellers to Allerdale	31/03/2020	Kevin Kerrigan	Green	Activity the North Lakes China Forum (of which we are a member) undertook in this quarter included attending a major travel trade event, Visit Britain Destination China and NE Asia Exhibition in Xi'an China, 25 - 28 November 2019. The Forum's travel trade brochure was also revised and updated.	Green
Stronger and healthier communities						

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2.3	Deliver the Tackling Poverty Strategy action plan including: <ul style="list-style-type: none"> ensuring people in need can access food and supporting food initiatives and schemes addressing fuel poverty supporting advice and advocacy services working with partners to address barriers to employment 	31/12/2020	Nik Hardy/ Paul Wood	Green	Grants agreed to support schemes addressing immediate need. Hosted West Cumbria Skills Event. Make Every Contact Count training sourced.	Green
2.5	Deliver the actions in the Housing Strategy to reduce or prevent homelessness including:					
2.5a	Undertaking early preventative work and work towards the requirements of the new Homelessness Reduction Act	31/03/2021	Paul Wood	Green	Work ongoing and well established in all areas. Early preventative work is a priority alongside rough sleeping.	Green
2.5b	Reviewing temporary homeless accommodation to ensure resource matches demand	31/03/2021	Paul Wood	Green	Demand has increased, but demand does fluctuate with numbers dropping off at certain times. We have a full occupancy assessment criteria which will be reviewed after March 2020.	Green
2.5c	Exploring options to provide a full emergency accommodation service for single non-priority homeless	31/03/2021	Paul Wood	Green	We have altered our strategy to include all people including non-priority, which was required as part of the Homelessness Reduction Act introduction. The team has been expanded with an additional senior officer which allows more time to concentrate on all cases who approach us.	Green
2.5e	Carry out full review and audit of the homelessness section to determine value for money and best practice methodologies	31/03/2021	Paul Wood	Green	This has previously been reviewed and another review will be carried out in the Spring of 2020.	Green
3.11	Work with partner agencies on the development of the Allerdale Multi-Agency Problem-solving Hub to provide a more joined up approach to tackling crime, disorder and anti-social behaviour across Allerdale's towns. Co-ordinate input into the Hub across the Council's various teams to explore options for working with Hub partners and ensure all issues addressed in a co-ordinated way. For example, work to reduce or prevent homelessness and tackle other housing related issues such as complaints relating to antisocial and criminal behaviours in the rented sector and empty properties.		Sharon Sewell	Green	We have seen reductions in relation to Anti-Social Behaviour and Crime for Allerdale. Overall we have seen a positive reduction month on month with ASB decreasing from 126 in August, to 104 in September (-17%) and crime decreasing from 668 to 614 (-8%). Thank you to anyone who has contributed to this through the work that you do. We now use combined data from the Police and MyAllerdale to identify the community safety priorities across Allerdale, we intend to grow this data to include multiple partners.	Green
4.1	Support the Allerdale Health and Wellbeing Forum in addressing health outcomes in relation to healthy weight, smoking cessation, healthy attitudes towards alcohol, mental wellbeing and ageing well. Focus in 2018/19 on falls prevention, smoking and healthy weight.	31/03/2020	Nik Hardy	Green	Allerdale H&W Forum core group met in October 2019. Ongoing work to develop Public Health delivery plan. Solway Views Exhibition was presented at the West Cumbria Community Forum. Cumbria Healthy Weight Partnerships held second meeting. Keswick and Solway ICC health and wellbeing action group is focussing on healthy weight. Cockermouth and Maryport ICC action group meeting focus on mental health, drugs and alcohol .Allerdale hosted smoking in pregnancy summit.	Green
4.2	Support improvements to leisure facilities and open spaces in our communities to encourage active participation in physical activity and improve health outcomes	31/03/2020	Charles Holmes		Contractors are on site at Jubilee Park for the play feature installation. The brief for the improvements to the area in front of Workington Leisure centre are ready to go out to tender. Equipment for Siddick pond improvements through the Water Environment Grant is being sourced. Highfield Squash club improvement plan is ongoing, coming into the final stages of internal works with a bid being developed for extra works through the RFL.	Green

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4.3	Promote and deliver a programme of activity to encourage health and active lifestyles including a walking and cycling scheme to develop a programme of free health walks and cycle rides across Allerdale.	31/03/2020	Charles Holmes	Green	Still working with Active Cumbria to deliver a walking programme. New walk leader training dates set for Q4. British Cycling no longer have a local officer, but the lead rides scheme still being delivered through local volunteers. Plan is to seek permissions for contacts to set up local forum for the volunteers delivering in Allerdale.	Amber
4.4	Work with GLL to develop the leisure offer within the Council's leisure facilities , increasing usage across all sites, with a focus on young people, people with a disability and those at risk of being inactive.	31/03/2020	Charles Holmes	Green	Process to streamline memberships is taking place. Proposals are being put together to look at the potential for 'free gym' at certain times of the day. Healthwise pilot project working well at Workington.	Green
4.5	Improve the provision of leisure and sporting facilities working with partners to support future development	31/03/2020	Charles Holmes/ Kevin Kerrigan	Green	Over £90K of new kit has been added to the fitness suites across the 4 GLL sites. Options being looked at to enhance the Wave site. Workington received QUEST (external independent accreditation) rating of 'Excellent', Cockermouth received 'Very Good'.	Green
4.6	Work with partners to look at different ways to encourage social prescribing of physical activity through the use of community facilities and leisure centres	Introduce pilots in Workington and Wigton by March 2019	Charles Holmes	Green	Scheme is continuing to run on a reduced scale. Case studies show the programme is really working for those who are at risk of long term health issues. Local funding is being sought to sustain project until a decision on a large scale, North Cumbria scheme is agreed.	Green
4.10	Continue to work with developers and planning authorities to ensure that air quality impact assessments are carried out - our priority is to maintain good air quality within Allerdale and understand the potential impacts of proposed major developments individually and collectively on local air quality.	Maintain baseline monitoring at 11 key locations until March 2019	Sharon Sewell	Green	Environmental Health are consulted at pre-planning state on all proposed developments which may impact on air quality. We are proactive in ensuring that the borough maintains it low levels of pollution. Air quality assessments have been required for developments including potentially polluting industrial applications, combined heat and power systems or other combustion method energy production such as gas turbines and bio mass boiler applications.	Green
4.11	Deliver the National Food Hygiene Rating Scheme and investigate options for the introduction of a new fees scheme for food safety interventions.	from April 2018	Sharon Sewell	Green	There have been no requests for a re score visit in Q3 so no data to establish costings - unable to move forward with new fees scheme until data is available.	Green
4.16	Work with partners as part of the West Cumbria Community Safety Partnership to address the priorities identified the CSP Strategic Plan	31/03/2020	Sharon Sewell	Green	The Allerdale Local Focus Hub is now embedded into Allerdale House. The Hub is key to the tactical delivery of the CSP Action Plan. Key project deliverables are linked to the CSP objectives. A performance framework has been established that links performance outcomes to the CSP action plan. The CSP support team sit within the Hub at Allerdale House. We actively work to promote training initiatives funded by the CSP across all media channels, for example the Cyber Security training.	Green
Quality places to live						
2.4	Deliver the objective to develop affordable housing in the Housing Strategy including:					
2.4a	Empowering communities to deliver affordable housing through Community Land Trusts	2/3 new CLTs established by 2021	Kevin Kerrigan	Green	Two draft Community Housing Fund Grant agreements were sent out in Q3. Once agreed and signed this will fully commit the Community Housing Fund budget. The Housing Manager will continue to support existing groups as best they can. Any new community groups interested in community led housing will be signposted to the Cumbria and Lancaster Community Led Housing HUB.	Green

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2.4b	Supporting developers to provide a range of options to deliver affordable housing through HCA schemes	31/03/2021	Nik Hardy / Kevin Kerrigan	Green	Meeting held with KCHT to discuss their future plans and current development of affordable housing provision in Keswick.	Green
2.4c	Proactive work with RPs to evaluate allocations for housing to ensure there is a fair and transparent approach to support those in greatest housing need	31/03/2021	Nik Hardy / Kevin Kerrigan	Green	During Q3 there was one letting on the developments that we check against the local connection. On-going review of LLP being made for minor amendments and to be updated and signed off in Q4.	Green
2.4d	Maximising affordable housing provision through early discussion/negotiation with planning officers and developers	31/03/2021	Nik Hardy / Kevin Kerrigan	Green	Discussion on-going with developer on Silloth site. Early discussion has been held with a local Registered Provider re extra care housing in Workington area. Strategic housing meetings held with 8 key partners to discuss market conditions and progress on sites where affordable housing is proposed to be delivered. A briefing report to informal executive has also been presented and includes a wider assessment of the housing market in Allerdale.	Green
3.3	Continue to support coastal communities teams and the implementation of their economic plans – support delivery of cycle track	31/03/2020	Kevin Kerrigan	Amber	Common Land approval has now been received for the majority of the route. One additional Common Land application is required and application has been made. Funding for the cycle path has been confirmed from the Coastal Community Fund (£1 million) and Rural Development Programme for England (£250,000). A report will be submitted to Executive in Quarter 1 2020/21 to consider tenders to carry out the work and approve the appointment of a contractor.	Green
3.4	Implementing the actions contained within the Heritage Strategy to develop a Heritage Forum for Allerdale, examine the impact of heritage on council services and conduct an impact assessment for heritage in Allerdale	31/03/2020	Kevin Kerrigan/ Charles Holmes/ Nik Hardy	Green	Following a workshop with heritage organisations and practitioners, a draft action plan has been created.	Green
3.5	Work to get Workington Hall off 'at risk' register to enhance the heritage offer in Workington and make the Hall more sustainable for the future	31/12/2020	Catherine Nicholson	Green	Pre-contract meeting arranged for 22 January 2020. Provisional start on site in late March and be on site for up to six months. Heritage England funding up to 70% of the repair costs	Green
3.6	Undertake a programme of improvements to our nature reserves and open spaces to encourage access to and enjoyment of open spaces and conservation of the natural environment:					
3.6e	Develop programme of public realm improvements incorporating Brow Top, Central Way Underpass and Workington Leisure Centre	Phase 2 31/03/2020	Charles Holmes	Amber	Following approval from Programme Board to proceed with Phased Approach as per Option 1 as detailed on Exception Report dated 7.11.19, the next Milestone is to finalise detailed design and prepare tender documents for end Jan 20.	Green
3.9	Undertake a number of high-profile environmental enforcement media campaigns raising the awareness of the work of the Council in tackling dog-fouling, littering and fly-tipping.	3 campaigns undertaken in 2019/20	Charles Holmes	Green	Schools campaign continue to progress well with over 500 cotton bags issued. Sweeper signage completed and will be added to the vehicles in January. The vehicle will return to the school and the winner presented with a prize. Record numbers of FPN's continue to be issued with Duty of Care and Dog Fouling being the team's focus.	Green
3.10	Deliver activity as part of the Housing Strategy to reduce the number of long term empty homes including:					
3.10a	Delivering Empty Property Grants	10 grants in 2019/20	Kevin Kerrigan	Green	Two Empty Homes Grants have been completed in Q3. All other approved grants are being monitored by the team and letters will be sent to all outstanding Empty Homes Grant cases in January to advise that works must be completed by the end of March 2020. There are two cases that are awaiting information to be approved and these will have 12 months to complete works once approved.	Amber
3.10c	Develop an Empty Homes Strategy		Nik Hardy / Kevin Kerrigan	Green	Internal meeting set up to discuss approach to empty homes. It was agreed that a paper was to be developed but scope will also include commercial empty units.	Green

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4.7	Support festivals and events through grants support and direct funding to enhance the vitality and raise the profile of the area and offer cultural and sporting events to improve health and wellbeing	15 festivals and events through grant support by March 2019	Charles Holmes	Green	An Outline Business case (POD) will be completed by 29/02/20 to set out options. This will need to be approved by the Transformation and Commercial Board and then move to project implementation.	Green
4.9	Improve the environmental quality of our beaches through delivery of our Beach Management Plan and taking part in the LoveMyBeach campaign . We intend to maintain a bathing water classification of "good" at Allonby. We will actively support and promote the "Call of Nature" campaign and support 'Turning Tides'.	31/03/2020	Sharon Sewell	Green	Allonby received its 2020 Bathing Water Classification for 'Good' with works due to update signage before May 2020 to be complete in Q4. Taste Christmas to promote the LoveMyBeach message was complete in December 2019 despite 1 day of trading due to weather disruption. Recent partnership working with partners in January 2020, opportunities to work with Environment Agency and Copeland Borough Council for drainage issues to be explored. Active Coast 2020 plans for July 2020 to take place in Q4. Explore opportunities of Refill Initiative and completion of LMB Business Pack. Continue to actively support and promote 'Call of Nature' and support 'Turning Tides'.	Green
4.13	Deliver activity in the Housing Strategy to raise standards in the private rented sector including:					
4.13b	Ensure new legislation around the licensing of HMOS is enforced and all HMOS falling into the new licensing criteria are licensed.	Issue new HMO licenses Oct 2018 onwards	Sharon Sewell	Amber	We are making sure that all current HMO licences are up date, however due to resources we have not been able to progress with a proactive programme to identify potential HMO's which would fall under the new definition. We have a plan in place and are exploring options to assist implementation of the plan.	Red
4.15	Undertake activity with partners to improve flooding resilience across Allerdale including:					
4.15a	Delivering a funding programme for small to medium flood prevention work in our communities.	Allocate funding by March 2019	Paul Wood	Green	Schemes have been appraised as and when they are submitted, none submitted in Q3. This funding has now come to an end and no further applications can be taken.	Blue
4.15b	Continue to support partner organisations especially the Environment Agency to access relevant funding to allow communities to become more resilient to flooding events	31/03/2020	Paul Wood	Green	Multi agency meetings well established and ongoing, Allerdale are members of all associated meetings and will continue to deliver benefits for the residents of Allerdale and Cumbria	Green
Transformation and governance						
5.1	Deliver the Customer Access Strategy to improve the service we deliver to customers through improving service consistency, delivering right first time and improving the use of customer intelligence to develop and design the service. Promote self-service where appropriate to streamline processes between customer and the organisation.	31/03/2019	Paul Wood	Green	In order to deliver a self sustaining Council all services will undergo a Service Review in 2020. This will be to understand where the Council is in relation to where it wants to get to (self sufficiency, excellent public services). A Strategic Review will take place starting 20th January and last for 6 weeks. If in some areas there are things identified as quick wins to improve customer service, and or to take out waste then these will be prioritised and a number of lean process reviews will be undertaken. The ambitions within the Customer Access Strategy will be part of defining where the Council wants to get to.	Green
5.2	Undertake a Channel shift programme to significantly increase the use of online and self-service channels with a focus for 2018/19 on promoting online billing	31/03/2020 100 registrations for online billing per month	Paul Wood	Green	In order to deliver a self sustaining Council all services will undergo a Service Review in 2020. This will be to understand where the Council is in relation to where it wants to get to (self sufficiency, excellent public services). A Strategic Review will take place starting 20th January and last for 6 weeks. If in some areas there are things identified as quick wins to improve customer service, and or to take out waste then these will be prioritised and a number of lean process reviews will be undertaken. The ambitions within the Channel Shift Programme will be part of defining where the Council wants to get to.	Green

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5.3	Continue programme of co-location of customer access points across the district into libraries/other appropriate locations. Costs associated with the moves to include branding, accommodation changes, advertising, ICT moves etc.	One additional co-located customer access point by March 2019	Paul Wood	Green	Sites are being investigated however as with above this work will now follow a service review.	Green
5.4	Review our Revenues and Benefits Shared arrangements with Carlisle CC to ensure that future arrangements provide value for money	Review by May 2020 Revised arrangements in place by Aug 2020	Paul Wood	Green	Initial discussions at the partnership joint operating board have taken place, ICT options appraisal results to be presented Jan 2020. The outcome of the appraisal will inform the partners on the next steps	Green
5.5	Develop and begin delivery of a new Digital Strategy with a focus on Digital Customer Services, a Digitally enabled workforce, Digital Skills and Digital Citizens across Allerdale. Developing a managed ICT services offer for organisations and businesses across the district. Review remaining shared ICT arrangements with Carlisle CC	Develop strategy by December 2018 Dec 2018 Aug 2018	Paul Wood	Amber	In order to deliver a self sustaining Council all services will undergo a Service Review in 2020. This will be to understand where the Council is in relation to where it wants to get to (self sufficiency, excellent public services). A Strategic Review will take place starting 20th January and last for 6 weeks. If in some areas there are things identified as quick wins to improve customer service, and or to take out waste then these will be prioritised and a number of lean process reviews will be undertaken. The ambitions within the Digital Strategy will be part of defining where the Council wants to get to. The Development of Town Centre Wi-Fi original business case (that it is self sustaining) no longer stacks up so this project is under review. LoRaWan and Internet of Things are not projects after initial exploration of these ideas have both now been closed as a business case could not be made that supported continued development.	Green
5.6	Deliver the Digital Allerdale project to improve digital access including: • Town centre Wi-Fi • Business broadband • Developing the Internet of Things • Developing the use of LoRaWAN	Pilot scheme running by June 2018 Further schemes	Paul Wood		This project has now been merged with 5.5.	
5.7	Implement new contracting arrangements for waste and recycling, recycling reprocessing, street cleansing and grounds maintenance	Commencement of new arrangements by April 2020	Charles Holmes	Red	Mobilisation Plan in place and being implemented towards service transfer to Allerdale Waste Services (LATCo) on 4th April 2020. This mobilisation risk register and project plan include a number of actions/ risk that are RED. Work to mitigate actions and risks is being progressed through the project team/ project board.	Red
5.10	Implement the Asset Management Plan in order to maximise income for the Council including the development of new units at Reedlands Road	31/03/2019	Kevin Kerrigan/ Catherine Nicholson	Green	Reedlands Road Additional survey, ground investigation and inflation costs have increased costs compared to the original budget as detailed in exception report and corresponding growth bid. Growth bid was approved in December 2019 and project remains on track with current spend forecasts. Corresponding change request submitted to MHCLG.	Amber

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5.11	Undertake an assessment of the impact of the changes to local government financing (the Fair Funding Review, the move to 75% retention of business rates and the reset of baselines in 2021) so that the Council can understand and plan for the implications in our Medium Term Financial Plan	31/03/2020	Catherine Nicholson	Amber	The Provisional Local Government settlement for 2020-21 was announced on 20 December 2019. The 2020-21 announcement is the first and only year of the Spending Round 2019, with future years' announcements dependent on a number of factors, including: Spending Review 2020, the outcome of the Fair Funding Review, the BRR Reset, the move to 75% BRR and any reform of the New Homes Bonus scheme. No further update provided on progress with the Fair Funding Review or BRR scheme. However, in line with the Technical Consultation document issued in October 2019 Government has announced that although legacy payments will be paid in 2020/21 in respect of prior year allocations, no legacy payments will be made in respect of the New Homes Bonus allocations for 2020/21. Government has also announced that it will consult on the future of the NHB in spring of 2020 with a view to moving to a new more targeted approach which is aligned with other measures around planning performance. The consultation will also include consideration of the legacy payments from prior years.	Amber
5.12	Undertake work with new Cumbria Business Rates Pool to ensure that the risk to Allerdale is minimised	31/03/2020	Catherine Nicholson	Green	Before entering into the business rates pool the potential risks were reviewed to ensure they were at an acceptable level and where necessary mitigated through the pool agreement. The business rates pool produces regular in-year projections and monitors national and local risks closely to ensure the Authority is aware of all relevant issues and appropriate action is taken to address emerging issues	Green
5.18	Deliver a member development programme to support the Council in achieving its ambitions	30/04/2020	Sharon Sewell	Green	Councillors PDPs commenced in January 2020 to continue through to the end of February/early March. Any identified learning and development needs will be fed in to the Programme for 2020/21, approved by the Member Development Working Group	Green
5.19	Deliver programmes and initiatives to increase awareness of terrorism and train personnel on the requirements of the Prevent strategy as stated in the Government's Counter Terrorism strategy CONTEST	April 2018 onwards	Paul Wood	Amber	B Chambers sits on the Prevent Board for Cumbria and cascades all information internally as and when required. Further work is required to resurrect the internal Prevent meetings and establish further protocols	Amber
5.20	Implementation of web-based Arcus system in Housing and Health, Development Management, Building Control and Licensing	April 2018 onwards	Kevin Kerrigan/ Sharon Sewell	Red	A meeting was held recently with Arcus senior management. Arcus are reviewing their resources and are developing a new project plan to meet our objectives.	Red

Definitions

BRAG Progress against plan

Blue	Complete
Red	There are significant concerns over achieving outputs / there is serious slippage in the timetable / there are major issues to rectify
Amber	There are concerns over achieving deadlines or outputs / there are issues to rectify, but plans are in place to get the project back on track
Green	Everything is on target / satisfactory progress is being made / no action required